

Your views on our journey...

Towards becoming a single Strategic Commissioning Organisation

Healthy Staffordshire Select Committee

15 July 2019

Why we're here today



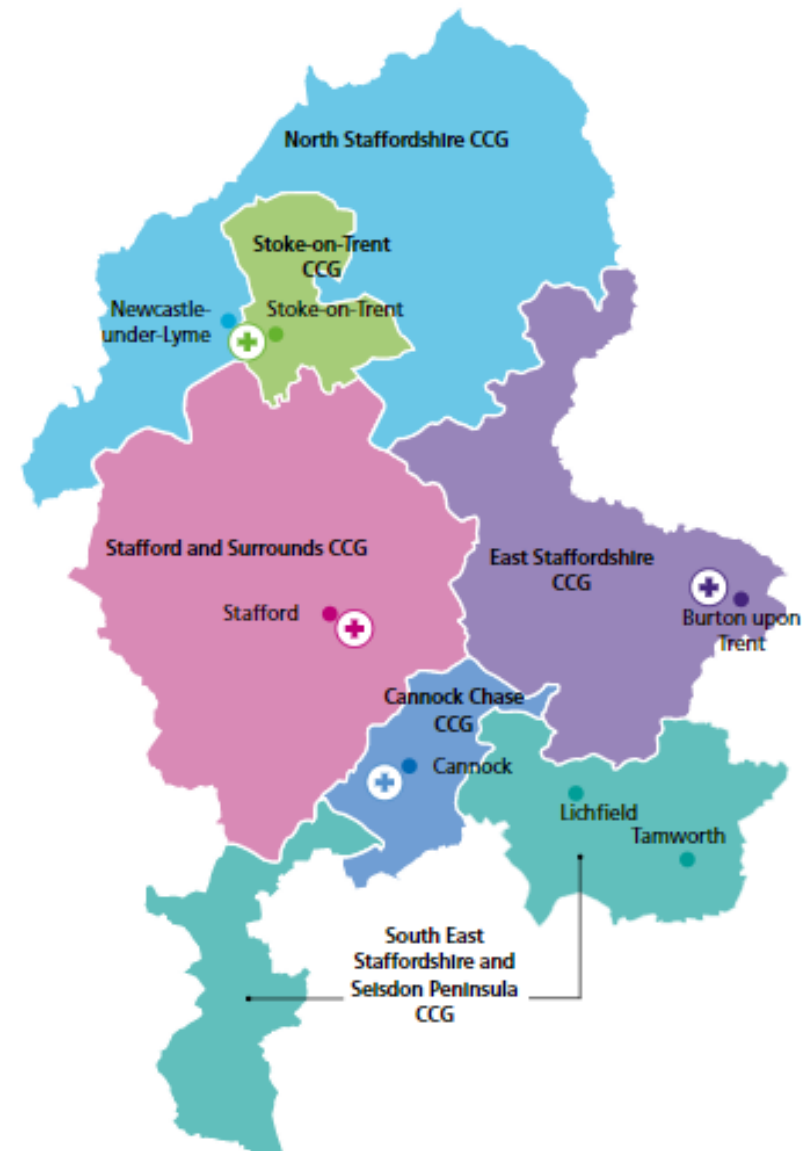
- To ask for your view as consultees
(this is specified as exempt from health scrutiny as it is a constitutional change – Local Authority Health Scrutiny 2014)
- What we are proposing
- Maintaining local decision making for local people
- What happens next
- Your views on our proposals
- Thank you and questions

Who we are

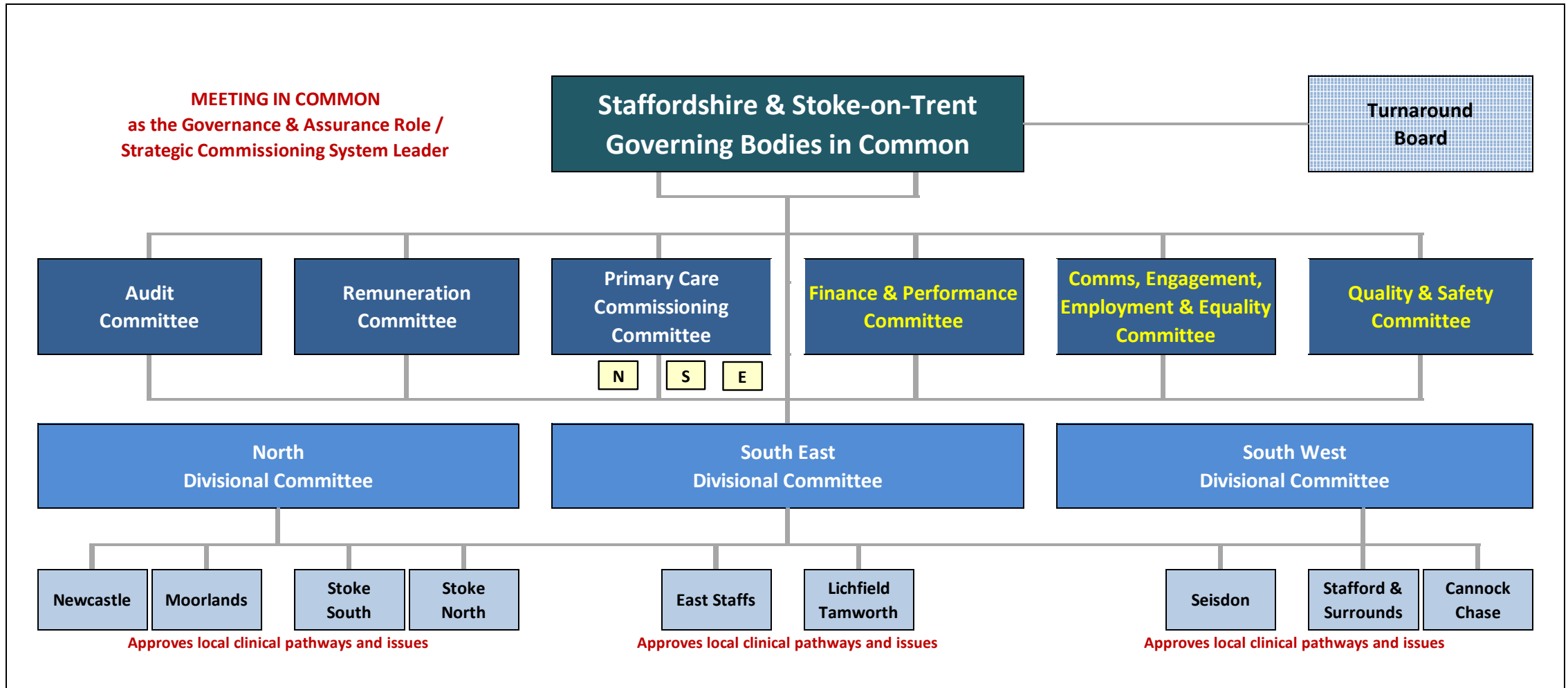
Clinical Commissioning Groups (CCGs) are groups of GPs who come together to form a membership.

CCGs are clinically led decision making bodies who are responsible for designing and buying local health and care services.

Six CCGs do this for the 1.1. million people who live across Staffordshire and Stoke-on-Trent.



What is our governance structure like?



KEY

- A Statutory Committee (in Common)
- A Non-Statutory Committee (in Common)
- Divisional Committee
- Membership Board

How do we involve GPs?



- Our GP members are grouped into three Divisions (networks):
 - Northern Staffordshire
 - South West Staffordshire
 - South East Staffordshire
- These Divisions are aligned to our Governance structure to ensure the GP voice is embedded in our decisions
- Responsible for delivering the system (Together We're Better) and CCGs' Commissioning Plans for their area (the "What")
- Responsible for taking local ownership of implementing these plans (the "How"), considering local variation and needs

Why we want to come together

We need to keep ahead of the growing and changing needs of the people living in Staffordshire and Stoke-on-Trent. This means we need to be much better at how we plan, buy and deliver health and care for you.

The NHS Long Term Plan which was published earlier this year is all about working together effectively, with no barriers. Coming together is one way we can start to do this in Staffordshire and Stoke-on-Trent, to deliver our health and care services more efficiently.



As six CCGs or as a single CCG, we will work towards delivering the Together We're Better partnership's vision: **“Working with you to make Staffordshire and Stoke-on-Trent the healthiest places to live and work”.**

Our six Governing Bodies have asked for assurance on how we:

Clinical leadership

Remain clinically led, and break down barriers in the interests of patients

Local control

Retain strong, local clinical and patient voices

Local needs

Respect that different areas of the county may have particular healthcare needs different to others and we need to consider these needs

Money

Ensure that no CCG would lose out financially as a result of a single Strategic Commissioning Organisation

Potential benefits of coming together



To patients

- Local delivery, through Divisions working to keep patients at the centre of all they do
- Help reduce variations in patient outcomes and improve patient experiences
- Stronger patient engagement (e.g. focussing on services and improving outcomes)
- Reduced duplication - doing things once, not multiple times (as envisaged by the Long Term Plan)
- Help deliver care closer to home by strengthening community services
- Strengthen providers and commissioners working together

Potential benefits of coming together

To GPs

- Stronger primary care voice with providers within the Divisions
- Enable GPs to do things once
- Free up time for staff to deliver once rather six times
- Clarity in decision making processes
- A focus on Divisions deciding how they will implement a single strategy
- Support GPs working together



To commissioners

- Focus on outcomes by strengthening our Divisions and giving delegated responsibility for local decision making to Divisional Committees
- Quicker and simpler decision making
- Better relationships with providers
- Higher quality strategy
- More efficiencies which can reduce costs and our deficit

To providers

- Better relationships and integrated working
- Quicker and simpler decision making
- More control over the design of services and also about working together as a system

Potential benefits of coming together



To the system as a whole

- Better understanding of our populations means we can plan what is needed county-wide versus locally
- Strong Divisions support co-ordinated care to deliver fair and equitable outcomes across the county
- Clinical leaders turn strategy into local delivery based on local needs
- More efficient and effective care removes duplicated efforts / costs across the system

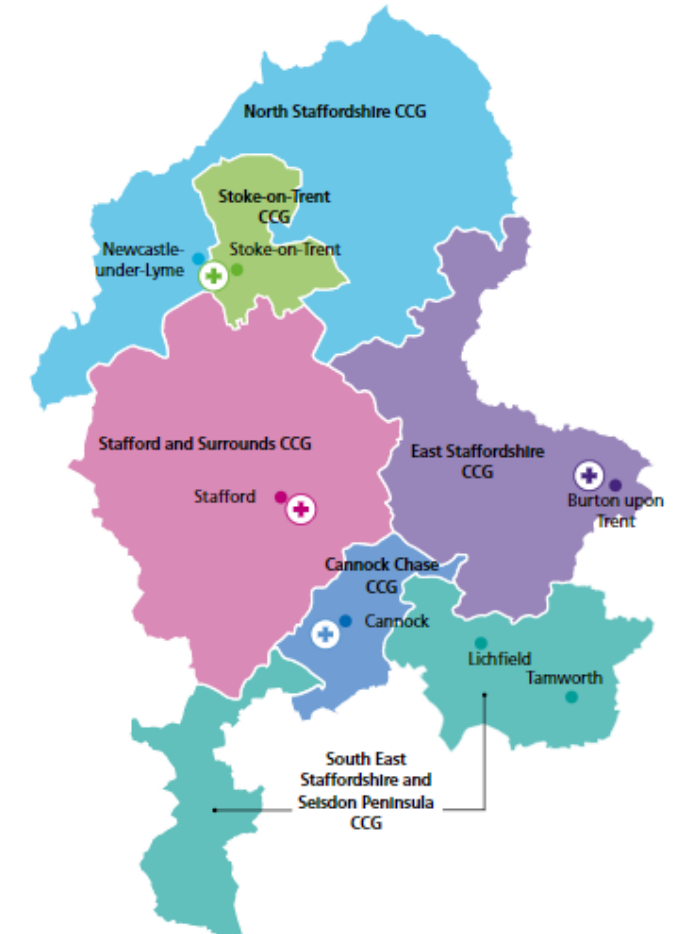
What we are proposing

The current arrangement – six CCGs

We have been working more closely together over recent years:

- **A single leadership team and staffing structure** so that where possible, we do things once and not six times. But we continue to be mindful of the different needs of the smaller local areas
- **Governing Body meetings held ‘in common’** so that any strategic decisions that affect the whole population can be made quickly and consistently.

In December 2018, we wrote to NHS England, telling them we would like to explore the development of a single organisation.



Our proposals



Keep the current arrangements of six separate CCGs under a single leadership team

The six CCGs stay as separate organisations, each responsible for their own statutory functions (legal obligations). The single leadership team will oversee the delivery of these, supported by meetings held jointly or 'in common'.

The CCGs will continue to work closely together, but will keep their own constitutions, and is responsible for its own local area. The constitutions will each need to be amended to reflect arrangements where Governing Body and members will meet jointly or 'in common' for any joint decision-making.



Develop a new, single CCG

To form a single Strategic Commissioning Organisation for the county.

The single leadership team will help a single Governing Body working to one set of statutory duties (legal obligations), rather than six. This will be supported by a single governance structure and single set of committee meetings

Are there any other options we should consider?

It would allow for more effective partnership working

Whatever option is taken forwards, our priority is to develop strong Divisions will help deliver the transformation set out in the NHS Long Term Plan about integrated care planning

A single CCG would continue to be aligned with the Health Overview and Scrutiny Committee and Health and Wellbeing Boards at Staffordshire County Council and Stoke-on-Trent City Council

Clinical leadership

- Clinical leadership from our GP membership will influence strategy over a larger footprint
- Work with developing Primary Care Networks to continue to strengthen the voice of primary care

The consultation runs from Thursday 9 May until July 2019

- We have already started the process of listening to our GPs and Governing Bodies. We are now also formally consulting with our hospitals, voluntary / community sector representatives, local authorities (councils), Health Overview and Scrutiny Committees, Health and Wellbeing Boards, NHS England / NHS Improvement, local Patient Participation Groups, the general public and CCG staff
- **Feedback** will be collated and reported back to the CCGs, by NHS Midlands and Lancashire Commissioning Support Unit.
- A decision will be made by the CCGs' GP members in **September 2019**. If they agree to form a single organisation, the next step would be for the Governing Bodies to make a formal application to NHS England.

As we progress with our involvement, we expect to identify issues, concerns or developments that are important to our GP practices, stakeholders and local people. We will keep working on these throughout.

How you can share your views

- Complete the feedback form (available on your local CCG's website or on paper)
- Email: mlcsu.involvement@nhs.net
- Call: 01782 298 002
- Attend one of our public meetings:
 - 22 May, North Staffordshire Medical Institute, Hartshill, Stoke-on-Trent
 - 23 May, The George Hotel, Lichfield
 - 28 May, St. Edwards Academy, Leek
 - 29 May, Entrust, Stafford
 - 4 June, Aquarius Ballroom, Hednesford, Cannock
 - 5 June, Pirelli Stadium, Burton
 - 7 June, South Staffordshire District Council, Codsall
 - 20 June, Tamworth Fire Station (drop-in 3pm to 4.30pm)
- Write: PO Box 12345, Stoke-on-Trent, ST1 1TS
- Follow social media: Twitter @StaffsCCGs; Facebook @StaffsCCGs.

Over to you

Take time to consider the following questions:

- What do you agree or disagree with?
- Do you have any concerns or are there any groups or individuals you think may be impacted (in a bad way)?
- How could we reduce the risk of impact?
- Do you have any other suggested options that we should consider?

Questions